

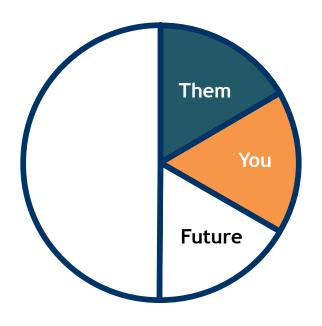
# The Effective Manager

One-On-Ones



## One-On-Ones Encourage Relationships

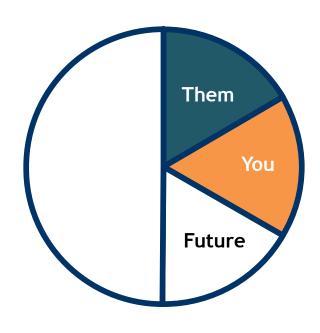
- MTO3s (Manager Tools One-On-Ones) Are...
- Scheduled
- Weekly
- 30 Minutes
- Where The Direct's Issues Are Primary
- The Manager Takes Notes





### One-On-Ones - When?

- Scheduled
  - NOT Ad-Hoc
  - "Talking All The Time" Does Not Work
- Weekly
- Rarely Missed
  - "Never" Canceled
  - Rescheduled When The Conflict Arises

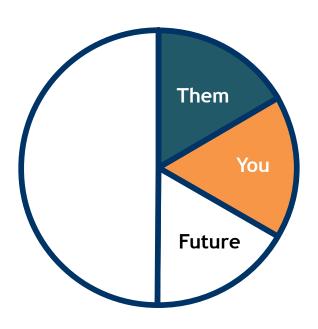




## One-On-Ones - How Long? About What?

#### Their 10 Minutes

- Whatever THEY Want NOT What You Want
- They'll All Be Different
- Your 10 Minutes
  - Whatever YOU Want (Work)
- Future 10 Minutes
  - Coaching And Career Planning
- **90+% = 15-15**





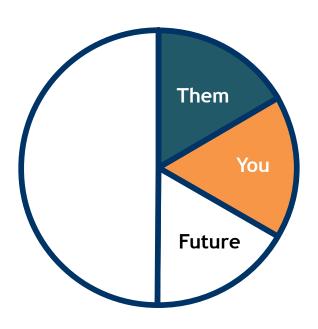
### One-On-Ones - Location

#### In Person Is BETTER

- Not In Public, But Private Isn't Necessary
- If You Have An Office, THERE
- If You Have A Cubicle, That's FINE\*

### Remotely

- Set The Example But Don't Fuss
- Video Recommended, Phone Okay
- You Initiate The Call





### One-On-Ones - Note Taking

- One-On-Ones Are Business Meetings
- Handwritten, Please
- Tech Is Welcome For Other Things
- You Can Use One Of Our MTO3® Forms

